REVISED INDICATOR REPORT July 2013

On June 4th, we released our first Data Report on the indicators that the community selected to measure progress toward our ambitious goals for San Antonio. On that same day we kicked off the process of analyzing each indicator to ensure that the data we collect will be a meaningful gauge of our development as a city.

Over 200 nonprofit and civic leaders, as well as content experts from across the city, took a good, hard look at our indicators. In the following pages, you will find the revised indicators. Any revisions to original indicators are noted, and additional indicators are explained.

Now we need your input! The SA2020 vision is a product of the brilliant brains of our community working together, and we can't make any changes without getting the input of that community. After reading this report, please go to SA2020.org/comments and let us know what you think!

We will review all input for major themes and common questions, and then respond on our blog and social media. We'll also take your input into account as we work toward an updated Data Report to be released in September of 2013.

As always, thank you for your passion and dedication to the future of San Antonio.





Arts and Culture

In 2020, San Antonio leads the world as a creative community. San Antonio reflects a diverse range of artistic expression that builds on our rich cultural heritage. The arts are integral to our way of life for citizens of all ages and backgrounds. Public and private support spurs a renaissance

of artistic creativity where a vibrant cultural economy flourishes. Contemporary art reflects the dynamic nature of San Antonio's artistic, literary and cultural communities and movements.

Revised Indicators:

- Economic Impact of Arts & Culture
- Level of Funding for Arts Programs
- Level of Attendance at Arts Programs
- Level of Citizen Satisfaction with San Antonio Arts and Cultural Activities

Original Indicators that will remain unchanged

| Name | |
|-----------------------------------|--|
| Economic Impact of Arts & Culture | |

Original Indicators with edits

| Name | Explanation |
|------------------------------------|---|
| Level of Funding for Arts Programs | Will work to include state, federal, |
| | private, and foundational |
| | contributions |
| Level of Attendance at Arts | Will work to include public and private |
| Programs | attendance |
| | |

Original Indicators—NOT INCLUDED

| 9 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | |
|--|--|
| Name | Explanation |
| Number of People Employed in the | Will be moved to Economic |
| Arts | Competitiveness as a sub-item in Job |
| | Growth by Sector, where it fits better |
| Number of Creative Activities, including Public Arts | Seems unnecessary in addition to attendance, and attendance is a better measure of public impact |



| Name | Explanation |
|--|---|
| Level of Citizen Satisfaction with San | Will measure how citizens feel about |
| Antonio Arts and Cultural Activities | the number and quality of available |
| | activities, as well as perceptions of San |
| | Antonio arts & culture |





Civic Engagement

In 2020, San Antonio's citizens are deeply engaged as elected leaders, business leaders, volunteers, and voters in the process of making government more responsive and accountable to San Antonians. Vibrant grassroots movements, civic organizations, business leaders, city staff,

and selfless citizens actively and effectively collaborate in all areas of city operations and governance. Elected officials and city staff take ownership of issues and are accountable for results. City, county and state branches of government coordinate their work to eliminate waste brought about by duplication of effort. The city cultivates inspired and effective leaders in selfless service to the community and is recognized for delivering transparency in government.

Revised Indicators:

- Voter Turnout
- Diversity of Elected Officials, City Boards, and Commissions
- Level of Volunteerism

Original Indicators that will remain unchanged

| | | - | - | _ | _ | _ |
|----------|-------|-------|---|-------|---|---|
| Name | | | | | | |
| Voter Tu | rnout | | | | | |

Original Indicators with edits

| Name | Explanation |
|--------------------------------------|---|
| Diversity of Elected Officials, City | Will include diversity of elected officials |
| Boards & Commissions | along with members of city boards and |
| | commissioners |

Original Indicators—NOT INCLUDED

| Name | Explanation |
|---------------------------------|---|
| Number of Community and | Just increasing the number of |
| Neighborhood Associations | organizations does not guarantee an |
| | increase in effectiveness. |
| Leadership | It's difficult to measure this indicator in |
| | a consistent way, and the number of |
| | leadership graduates is a relatively |
| | static number. |
| Media Coverage of Public Policy | It's difficult to define media coverage |
| | and quantify its quality. |



| Number of Candidates Running for | Does not address diversity or |
|----------------------------------|-------------------------------|
| City Council. | leadership. |

| Name | Explanation |
|-----------------------|-----------------------------|
| Level of Volunteerism | Would serve as a measure of |
| | community involvement and |
| | engagement |





Community Safety

In 2020, San Antonio is the safest big city in America. Public safety officials, city staff and citizens collaborate through strong, engaged community neighborhood networks to reduce crime and promote a thriving and law-abiding San Antonio. The city's proactive prevention programs,

responsive enforcement efforts and high state of disaster readiness result in low levels of crime and a high sense of personal safety.

Revised Indicators:

- Number of People Attending Community Trainings to Combat Crime
- Recidivism Rates
- Response Times for Both Fire and Police
- Index Crime Rates
- Positive Responses on Community Public Safety Surveys
- Domestic Violence

Original Indicators that will remain unchanged

| Name | Explanation |
|----------------------------------|------------------------------------|
| Number of People Attending | Calculates how many convicted |
| Community Trainings to Combat | criminals commit crimes after they |
| Crime | are released from prison |
| Recidivism Rates | Working with Bexar County to |
| | obtain this data |
| Response Times for Both Fire and | |
| Police | |

Original Indicators with edits

| Name | Explanation |
|---------------------------------|--------------------------------------|
| Index Crime Rates | Will now include a sub-indicator of |
| | Minor Crime Index |
| Positive Responses on Community | Would like to also add attitudes |
| Public Safety Surveys | towards safety, the law, etc. to |
| | existing survey. Addresses how |
| | satisfied people are with police and |
| | how safe they feel |

Original Indicators—NOT INCLUDED

| Name | Explanation |
|-----------------------------|-----------------------------|
| Child Abuse Validated Cases | Moving to Family Well-Being |

New Indicators

Name Explanation



| Domestic Violence | Moving from Family Well-Being to |
|-------------------|----------------------------------|
| | Community Safety |





Downtown Development

In 2020, Downtown is the heart of San Antonio and is everyone's neighborhood. It is a showcase for visitors, a center of vibrant activity for citizens to live, work and play, and an economically inviting locale for businesses to flourish. Downtown's historic buildings and character are preserved,

its parks and green spaces are inviting, and the river continues to be treasured as its defining asset.

Revised Indicators:

- Housing Units Downtown
- Downtown Living Experience
- Downtown Employment
- Economic Impact by Sector
- Downtown Crime Rate

Original Indicators that will remain unchanged

| Name | Explanation |
|------------------------|-------------------------------------|
| Housing Units Downtown | Single-family housing units will be |
| | measured. |

Original Indicators with edits

| Name | Explanation |
|----------------------------------|-------------------------------------|
| Keeping it Safe Crime Rates | Name Change: Downtown Crime |
| Downtown | Rate |
| Number of People Working | Name Change: Downtown |
| Downtown | Employment |
| Downtown Activity by Sector | Name Change: Economic Impact by |
| | Sector; Addresses how much money |
| | do hotels, retail stores, etc. in |
| | downtown generate back to San |
| | Antonio economy |
| Qualitative Experience of Living | Name Change: Downtown Living |
| Downtown | Experience. This is a qualitative |
| | gauge of whether or not people like |
| | living downtown |

Original Indicators—NOT INCLUDED

| Name | Explanation |
|-----------------------------|--------------------------|
| Transportation Mode Options | Moving to Transportation |
| Measured by VMT | |





Economic Competitiveness

In 2020, San Antonio is recognized as a leader in business that prospers through innovation in 21st century industries. San Antonio has a highly qualified and educated workforce and provides economic opportunity for all of its residents. The city fosters entrepreneurship as the engine of economic

prosperity. It capitalizes on its unique historical and cultural heritage, as well as local institutions like its military bases, universities, medical centers and international airport system to become a leader in the global economy.

Revised Indicators:

- Per capita Income
- Job Growth by Sector
- Entrepreneurial Activity
- Percent of STEM Graduates and percent of STEM Jobs
- Unemployment

Original Indicators that will remain unchanged

| Name | Explanation |
|-------------------|---------------------------------------|
| Per capita Income | Would show how much each person |
| | would make if we split the entire |
| | earnings equally among our population |

Original Indicators with edits

| Name | Explanation |
|-----------------------------------|---|
| Job Growth by Sector | Will now include growth of green jobs and growth of the creative sector; need to evaluate green jobs target |
| Intellectual Property Development | Name Change: Entrepreneurial Activity Will work toward including additional factors such as venture capital and business start-ups along with patents |

Original Indicators—NOT INCLUDED

| Name | Explanation |
|-----------------------|--------------------------------------|
| Quality of Life Index | Difficult to calculate and translate |
| Commute Times | Redundant to Transportation goals |

| Name | Explanation |
|-------------------------------|---|
| Percent of STEM Graduates and | One measure to fuel job growth in fast- |
| percent of STEM Jobs | growing areas |



| Unemployment | Coming from Family Well-Being, but |
|--------------|------------------------------------|
| | Family Well-Being will keep |
| | Underemployment |





Education

By 2020, San Antonio has orchestrated one of the greatest turnarounds in education in the United States. San Antonio provides access to quality education for all students no matter where they live in our city. The city is propelled forward by an approach where students learn, teachers

thrive, parents engage, and citizens contribute to meet the challenges and opportunities of the 21st century in a way that rivals any city in America. This San Antonio approach to education develops citizens who are thinkers, problem-solvers, and lifelong learners, prepared to tackle our society's greatest challenges and proud to call San Antonio their home.

Revised Indicators:

- Kindergarten Readiness
- 3rd Grade Reading
- High School Graduation Rate
- College Readiness
- College Enrollment
- College Persistence
- Adults with College Degrees

Original Indicators that will remain unchanged

| Name |
|-------------------------------|
| 3 rd Grade Reading |
| High School Graduation Rate |
| College Enrollment |
| College Readiness |

Original Indicators with edits

| Name | Explanation |
|------------------------------|--|
| Kindergarten Readiness | EDI (Early Development Indicator) is available for some districts with plans to expand |
| Adult Educational Attainment | Name Change: Adults with College Degrees |

| Name | Explanation |
|---------------------|-----------------------------------|
| College Persistence | Strong indicator of college |
| | completion; shows whether college |
| | students are progressing through |
| | college |





Environmental Sustainability

In 2020, San Antonio is recognized as a respectful steward of its natural resources and a model for responsible resource management.

San Antonio promotes responsible growth and the use of sustainable environmental practices. Its strategy is based on

an integrated approach that establishes a green economy and focuses on three key areas:

WATER: Water resources are plentiful and effectively managed through a combination of conservation, supply development and other practices to support growth and sustainability for the next 50 years. The Edwards Aquifer continues to be protected and enhanced as the foundation of our present and future water supply. Continued longer-term studies and analysis are conducted to identify more regional water supplies to support growth through the end of the 21st century.

ENERGY: The community relies on a well-balanced and affordable energy program combining the best advances in new technology with traditional energy sources to promote

LAND: Development practices are focused on Smart Growth, Low Impact Development and Green Building.

Revised Indicators:

- Renewable Energy
- Tree Canopy
- Air Quality Index
- Usage Rates for Water
- Usage Rates for Energy
- Residential Waste and Recycling Rates
- Development with Low Environmental Impact

Original Indicators that will remain unchanged

| Name | |
|------------------|--|
| Renewable Energy | |
| Tree Canopy | |

Original Indicators with edits

| Name | Explanation |
|-------------------|--|
| Air Quality Index | Will report the actual index alongside |
| | ground level ozone; also include |
| | VOCs and NO ₂ levels |



| Usage Rates for Water | Will now include residential GPCD and peak demand reduction, if possible |
|---|---|
| Amount of Material Going into Landfills | Suggested name change: Residential Waste & Recycling Rates Will report total waste and percentage of recycled waste |
| Usage Rates for Energy | Reported as its own indicator rather than alongside water. |

Original Indicators—NOT INCLUDED

| Name | Explanation |
|-------------------------|-----------------------------------|
| Growth of Green Economy | Moved to Economic Competitiveness |

| Name | Explanation |
|----------------------|-------------------------------------|
| Development with Low | Measures the environmental impact |
| Environmental Impact | of new developments that qualify as |
| | LID; percentage of new development |
| | that qualifies as LID |





Family Well-Being

In 2020, San Antonio is renowned as the best city to raise a family. Its neighborhoods are places where residents thrive in an ethnically, culturally and socioeconomically integrated environment. The entire community — individuals, businesses, local government, nonprofits, and faith-based organizations

— takes responsibility for our collective well-being by providing information, access, high quality services and a meaningful sense of stability to residents of all ages and backgrounds. This continuum of caring enhances our residents' quality of life and prepares families for the challenges of the 21st century.

Revised Indicators:

- Poverty Rate
- Births among Females age 10 to 19
- Underemployment
- Homelessness
- Child Abuse Validated Cases

Original Indicators that will remain unchanged

| Name |
|-----------------------------------|
| Poverty Rate |
| Births among Females age 10 to 19 |
| Underemployment |

Original Indicators with edits

| Name | Explanation |
|--------------|--------------------------------------|
| Homelessness | Need to count sheltered and |
| | unsheltered individuals; name change |
| | to Homelessness |

Original Indicators—NOT INCLUDED

| Name | Explanation |
|------------------------------------|---------------------------------------|
| Domestic Violence | Moved to Community Safety |
| Community Portals | Not measureable |
| Number of Severe Domestic Violence | Needs further discussion in a working |
| Cases Presenting at Shelters | group |

| Name | Explanation |
|-----------------------------|-----------------------------|
| Child Abuse Validated Cases | Moved from Community Safety |





Health and Fitness

In 2020, San Antonio residents are among the healthiest in the country. San Antonio promotes well-being by providing healthy and affordable food choices, convenient access to green spaces and recreational facilities, and a robust network of physical and mental healthcare designed to eliminate

existing health disparities in the community.

Revised Indicators:

- Obesity
- Maternal and Infant Health
- Diabetes Rates
- Births among Females age 10 to 19
- Access to Health Care
- Health Risks

Original Indicators that will remain unchanged

| Name |
|--------------------------------|
| Obesity |
| Maternal and Infant Health |
| Diabetes Rates |
| Births to Females age 10 to 19 |
| Access to Health Care |

Original Indicators with edits

| Name | Explanation |
|----------------------------------|-------------------------------------|
| Overall Assessment of Health and | Will now include tobacco, drug, and |
| Behavioral Risks | alcohol usage rates |
| | Name Change: Health Risks |





Neighborhoods

In 2020, San Antonio is known for its cohesive neighborhoods with compelling and unique personalities. Modern linked mass transit, improved infrastructure and a concerted effort to preserve and maintain our historic

buildings, parks and open spaces compliment smart growth patterns. The result is a livable and vibrant community that is strongly connected to its past and maintains its small town feel.

Revised Indicators:

- Population Growth in Center City Neighborhoods and Downtown
- Growth of Green Spaces
- New Housing Starts and Renovations Inside Loop 410
- Walkability
- Access to Parks and Green Spaces
- Neighborhood Cost

Original Indicators that will remain unchanged

| Name |
|------------------------------------|
| Population Growth in Center City |
| Neighborhoods and Downtown |
| Growth of Green Spaces |
| New Housing Starts and Renovations |
| Inside Loop 410 |

Original Indicators with some changes

| Name | Explanation |
|-------------------------------|--|
| Number of Pedestrian-Oriented | Name Change: Walkability |
| Neighborhoods | Will include sidewalk gap analysis and number of pedestrian-oriented |
| | neighborhoods |

| Name | Explanation |
|----------------------------------|---|
| Access to Parks and Green Spaces | A measure of park proximity; noted to |
| | include quality and utility in the future |
| Neighborhood Cost | Measures cost of transportation and |
| | housing in neighborhoods |





Transportation

In 2020, San Antonio's transportation system is recognized as a model of efficiency and environmental sustainability. San Antonio is served by an environmentally-friendly transportation system where everyone is able to walk, ride, drive or wheel in a safe, convenient, and affordable manner

to their desired destinations. Frequent and reliable mass transit services connect communities, and transportation infrastructure meets community needs.

Revised Indicators:

- Complete Streets
- Transit Use
- Vehicle Miles Traveled
- Commute Times
- Travel Time Index

Original Indicators that will remain unchanged

| Name |
|-----------------------------------|
| Travel Time Index |
| "Complete Streets"—both miles and |
| percentage |

Original Indicators with edits

| Name | Explanation |
|---------------------------------|-----------------------------------|
| Public Transportation Ridership | Add a measure of choice ridership |
| | Name Change: Transit Use |

Original Indicators—NOT INCLUDED

| Name | Explanation |
|--------------------------|---------------------------------|
| Pollution Emissions from | This measure is captured by Air |
| Transportation | Quality Index in Environmental |
| | Sustainability |

| Name | Explanation |
|-------------------------|----------------------------------|
| Vehicles Miles Traveled | Moving from Downtown Development |

